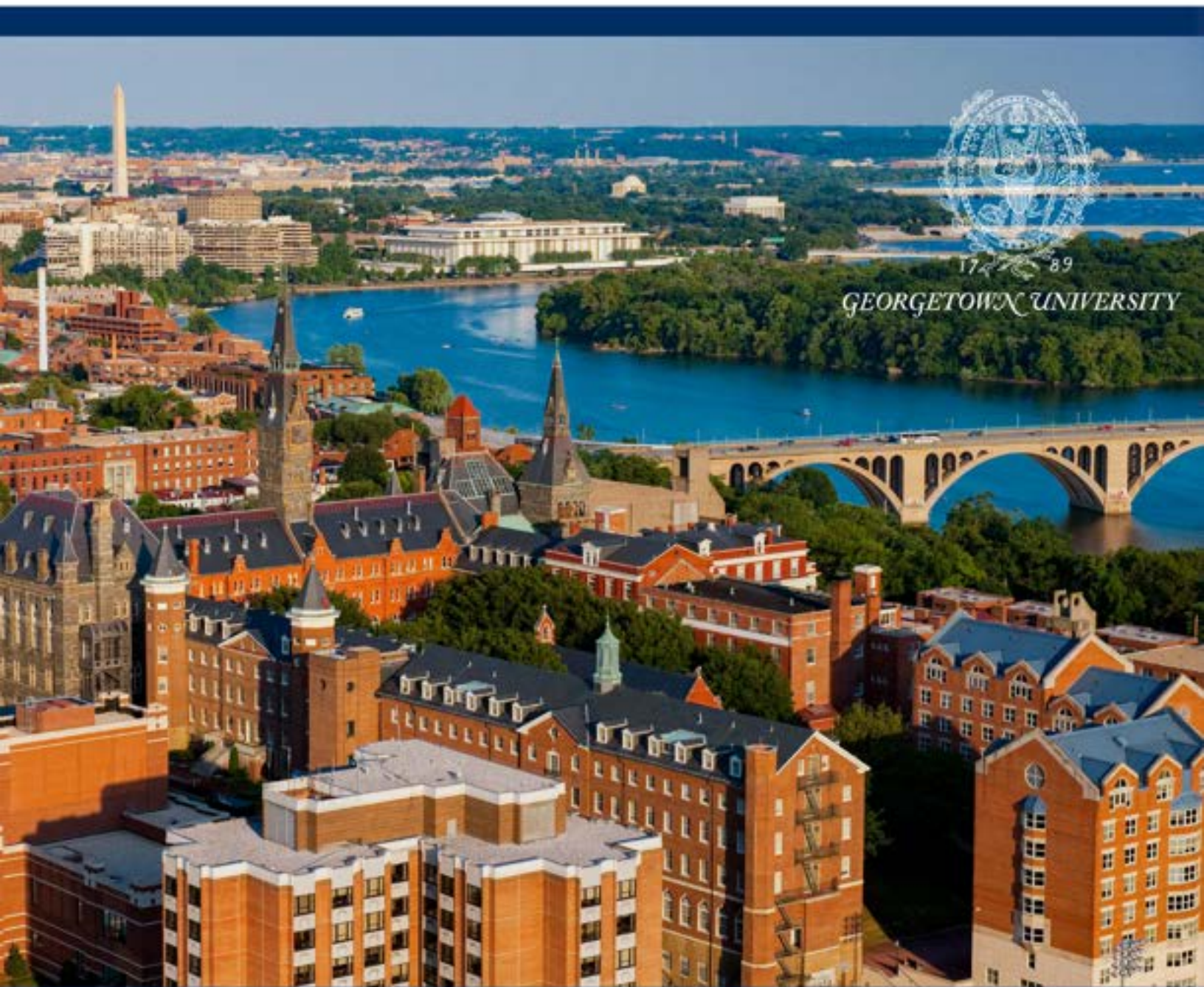


SFS

Walsh School of Foreign Service
Institute for the Study of Diplomacy



GEORGETOWN UNIVERSITY

Georgetown Leadership Seminar

October 22 - 27, 2023
Washington, DC

Georgetown Leadership Seminar 2023 – Contents

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Georgetown Leadership Seminar Class of 2023

Faisal M. Al-Hababi – Qatar
Wafa Awni Al-Khadra – Jordan
Sultan Al-Khulaifi – Qatar
Yende Anderson – Liberia
Anette Baum – Germany
Victor Andrés Belaunde Gutiérrez – Peru
Arantxa Calvera – Spain
Oliver Carmichael – United Kingdom
Chanveasna Chin – Cambodia
Chun Yean Choong – The Vatican
Maria Paula Duque – Colombia
Anthony Ekpo – The Vatican and Australia
Temitayo Etomi – Nigeria
Mark Furtwängler – Germany
Luca Ibelli – Italy
Sebastian Kęciak – Poland
Michał Kolanko – Poland
Aliza Lakhani – Canada
Jean Le Grix de la Salle – France
Liisa Lehmus – Finland
Clarita Maia – Brazil
Miguel A. Mendoza – United States
Susan Mpanga Mukasa – Uganda
Delvin Mukhwana – Kenya
Apostolos Papadopoulos – Greece
Willy Sakareza – Indonesia
Shabnam Salehi – Afghanistan
Carla Sánchez Armas – Mexico
Diana Sang – Kenya
Joris van Esch – The Netherlands
Ann Veraverbeke – Belgium
May Zanni – Greece

Georgetown Leadership Seminar 2023 Sponsors

Carolyn Brehm, Board Member, Institute for the Study of Diplomacy

Digital Impact Alliance

GHR Foundation

Jan Karski Educational Foundation

Peter Krogh, Dean Emeritus, School of Foreign Service

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U.S. Embassy Jordan

Georgetown Leadership Seminar 2023 – Welcome and Orientation

Sunday October 22, 2023

5:15 COCKTAILS – GEORGETOWN INN – 1310 Wisconsin Avenue, NW

6:00 WELCOME DINNER
Georgetown Inn
Casual Dress

Welcome and Introductions

James Seevers
Director of Studies and the Georgetown Leadership Seminar,
Institute for the Study of Diplomacy, Walsh School of Foreign
Service, Georgetown University

Welcome and Logistics for the Week Ahead
Annie Leuker
Events and Program Manager, Institute for the Study of
Diplomacy, Walsh School of Foreign Service, Georgetown
University

Unless otherwise noted, all sessions of the seminar are held in the Bunn Intercultural Center (ICC). To reach the ICC from the main gate at 37th and O Streets, NW, follow the diagonal path across the lawn to the right. The ICC is the modern looking, red brick building just off the square.

Once inside the ICC, the elevators are to the immediate left (Note: use either of the two elevators on the left side. The third elevator on the right sides does not/not go to the 7th floor.)

Take the elevator to the 7th floor. Turn right past the desk and right again to the Executive Conference Room (ECR). Please note: you entered the ICC on the 3rd floor.

Breakfast at the Georgetown Inn is available every day at 7 am.

Georgetown Leadership Seminar 2023 – Program Schedule

Monday October 23, 2023

- 8:15 am DEPART FOR CAMPUS
- 9:00 am SPEAKING OF LEADERSHIP – 7TH Floor Executive Conference Room (ECR), Bunn Intercultural Center (ICC)
Ambassador (ret.) Barbara Bodine
Distinguished Professor in the Practice of Diplomacy and Director, Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University; Ambassador to Yemen (1997-2001)
- 10:15 am BREAK
- 10:30 am POLITICS OF POLICY-MAKING – 7th Floor ECR
Dr. Anne Marie Cammisa
Director, Master of Arts Program in American Government, and Teaching Professor, Department of Government and McCourt School of Public Policy, Georgetown University
- 11:45 am WALK TO 1789 RESTAURANT – 1226 36th St., NW
- 12:00 pm LUNCH CONVERSATION ON THE U.S. POLITICAL LANDSCAPE
Mr. Mo Elleithee
Executive Director, Georgetown Institute for Politics and Public Service, McCourt School of Public Policy, Georgetown University
- 1:30 pm WALK TO HEALY BUILDING
- 1:45 pm PHOTO ON STEPS OF HEALY BUILDING
- 2:15 pm ORIENTING OURSELVES IN A TROUBLED WORLD – 7TH Floor ECR
Ambassador (ret.) Anne Anderson
Chair, Board of Advisers, Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University;
Ambassador of Ireland to the United States (2013 to 2017)
- 3:30 pm BREAK

3:45 pm MEMORANDUM TO THE PRESIDENT GROUP EXERCISE – 7TH
Floor ECR
Ms. Rebecca Farmer
State Department Rusk Fellow, Institute for the Study of
Diplomacy, Walsh School of Foreign Service, Georgetown
University; Assistant Press Secretary & Director for Strategic
Communications, National Security Council, The White House
(2022-2023)

5:00 pm RETURN TO HOTEL

7:00 pm WELCOME DINNER AT RIGGS LIBRARY – HEALY HALL, 3RD
FLOOR (Business Attire)

THE WORLD TO COME: GLOBALIZATION, MULTIPOLARITY, AND
THE CHALLENGES OF GOVERNANCE

Dr. Charles Kupchan

Professor of International Affairs, Walsh School of Foreign Service
and Department of Government, Georgetown University; Senior
Fellow, Council on Foreign Relations; Special Assistant to the
President and Senior Director for European Affairs, National
Security Council, The White House (2014-17)

Tuesday October 24, 2023

8:15 am DEPART FOR CAMPUS

9:00 am ARTIFICIAL INTELLIGENCE AND NATIONAL SECURITY - 7th Floor
ECR
Lieutenant General (ret.) John Bansemer
Director of the Cyber AI Project and Senior Fellow, Center for
Security and Emerging Technology (CSET), Walsh School of
Foreign Service, Georgetown University; former Assistant Director
for National Intelligence, Partner Engagement, Office of the
Director of National Intelligence

10:15 am BREAK

10:30 am NUCLEAR WEAPONS AND INTERNATIONAL SECURITY - 7th Floor
ECR
Ambassador (ret.) Robert Gallucci
Distinguished Professor in the Practice of Diplomacy and former
Dean, Walsh School of Foreign Service, Georgetown University;
Chief U.S. negotiator during the North Korean nuclear crisis of
1994

- 11:45 am WALK TO GEORGETOWN MAIN GATE (37TH and O ST., NW) FOR BUS TO LA CHAUMIERE – 2813 M St., NW
- 12:00 pm LUNCH CONVERSATION ON THE U.S. IN THE MIDDLE EAST: LESSONS FROM THE PAST
Dr. Joseph Yackley
State Department Rusk Fellow, Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University; Iraq Analyst, Bureau of Intelligence and Research (2021-23); Iran Watcher in Turkey (2018-21), U.S. Department of State
- 1:30 pm BUS RETURNS TO CAMPUS
- 2:00 pm WHITHER DEMOCRACY AND DEVELOPMENT IN LATIN AMERICA?
Fr. Matthew Carnes, S.J.
Vice Dean for Faculty and Graduate Affairs, Walsh School of Foreign Service, and Associate Professor of Government and Foreign Service, Georgetown University
- 3:15 pm BREAK
- 3:30 pm ENERGY AND DIPLOMACY
Dr. Theresa Sabonis-Helf
Professor of the Practice and Inaugural Chair of the Science, Technology and International Affairs Concentration, Master of Science in Foreign Service Program, Walsh School of Foreign Service, Georgetown University
- 4:45 pm RETURN TO HOTEL
- 6:00 pm LEAVE HOTEL FOR BLUES ALLEY 1073 Rear Wisconsin Ave., NW
- 6:15 pm DINNER AND JAZZ

Wednesday October 25, 2023

- 8:30 am DEPART FOR CAMPUS
- 9:00 am ENVIRONMENTAL DISRUPTIONS TO THE GLOBAL SECURITY ORDER
Dr. Jeremy Mathis
Adjunct Professor, Security Studies Program and Science, Technology and International Affairs Program, Walsh School of

Foreign Service, Georgetown University; former Director of the Arctic Research Program at the National Oceanic and Atmospheric Administration (NOAA)

- 10:15 am BREAK
- 10:30 am THREATS TO THE GLOBAL TRADING SYSTEM - 7th Floor ECR
Dr. Rodney D. Ludema
Professor and Chair of Department of Economics, and Director, Landegger Program in International Business Diplomacy, Walsh School of Foreign Service, Georgetown University; Chief Economist, U.S. Department of State (2014-16); Senior International Economist, White House Council of Economic Advisers (2012-13)
- 11:45 am WALK TO LUNCH IN INTERCULTURAL CENTER BOARD ROOM (ICC 241)
- 12:00 pm LUNCH DISCUSSION – CHINA-U.S. RELATIONS – Board Room in ICC 241
Professor Dennis Wilder
Assistant Professor of the Practice in Asian Studies and Senior Fellow, Initiative for U.S.-China Dialogue on Global Issues, Georgetown University; Deputy Assistant Director for East Asia and the Pacific, Central Intelligence Agency (2015-16)
- 2:00 pm FREE FOR MEETINGS AND APPOINTMENTS
- 7:00 pm BUS DEPARTS FOR COSMOS CLUB
- 7:15 pm DINNER AT COSMOS CLUB – 2121 Massachusetts Avenue, NW (Business Attire)

Thursday October 26, 2022

- 8:30 am DEPART FOR CAMPUS
- 9:00 am NEW APPROACHES TO FRAGILE STATES - 7TH Floor ECR
Dean Joel Hellman
Dean, Walsh School of Foreign Service, Georgetown University; Former Chief Institutional Economist and former Director of the Center for Conflict, Security and Development in Nairobi, Kenya, World Bank
- 10:15 am BREAK

- 10:30 am GLOBAL HEALTH SECURITY AND DIPLOMACY - 7th Floor ECR
Dr. Rebecca Katz
Professor and Director of the Center for Global Health Science and Security, Georgetown University Medical Center and Professor, Walsh School of Foreign Service, Georgetown University
- 11:45 am WALK TO BRANDERSLEV - 3417 N Street, NW
- 12:00 pm LUNCH AT BRANDERSLEV
The Residence of Walsh School of Foreign Service
Dean Emeritus Peter Krogh
Co-founder of the Georgetown Leadership Seminar and Dean of the Walsh School of Foreign Service, Georgetown University (1970-1995)
- 1:30 pm RETURN TO CAMPUS
- 2:00 pm REFUGEES AND MIGRATION
Ms. Tressa Finerty
Senior State Department Fellow, Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University; Deputy Executive Secretary (2020-23) and Counselor for Humanitarian Advocacy and Assistance, U.S. Mission to the United Nations in Geneva (2017-20), U.S. Department of State
- 3:15 pm BREAK
- 3:30 pm MEMO TO THE PRESIDENT GROUP EXERCISE - 7th Floor ECR
- 5:00 pm RETURN TO HOTEL
- 7:00 pm FAREWELL DINNER AT THE GEORGE TOWN CLUB – 1530 Wisconsin Avenue, NW (Business Attire)

Friday October 27, 2023

- 9:00 am MY WORLD, YOUR WORLD
Professor Casimir Yost
Senior Fellow, Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University; Director, Strategic Futures Group, National Intelligence Council (2009-13)
- 10:15 am BREAK

- 10:30 am CONVERSATION ON U.S. FOREIGN POLICY AND THE PRESS
Ms. Emily Horne
Founder and CEO, Allegro Public Affairs; Fellow, Institute for
Politics and Public Service, McCourt School of Public Policy,
Georgetown University; Former Spokesperson and Senior Director
for Press, National Security Council, The White House (2021-22)
- 11:45 am WALK TO FAREWELL LUNCH AT ALUMNI HOUSE - 3604 O Street,
NW
- 12:00 pm FAREWELL LUNCH, MEMO TO THE PRESIDENT AND
CERTIFICATE PRESENTATIONS
- 2:00 pm CONCLUSION OF FAREWELL LUNCH

Georgetown Leadership Seminar 2023 – Speaker Bios

Anne Anderson is Chair of the Board of Advisers of the Institute for the Study of Diplomacy in the Walsh School of Foreign Service at Georgetown University. She was Ambassador of Ireland to the United States from August 2013 to July 2017. She was Ireland's 17th Ambassador to the United States and the first woman to hold the position. In 2018, UN Secretary-General António Guterres appointed Ambassador Anderson to the Fifth Advisory Group to the United Nations Peacebuilding Fund. Before her assignment in DC, she served as Ireland's Ambassador to the United Nations in New York (2009–2013); Ambassador to France (2005–2009); Ambassador to the European Union in Brussels (2001–2005); and Ambassador to the United Nations in Geneva (1995–2001). During her Washington assignment, Anderson was particularly focused on further strengthening Ireland-U.S. economic, trade, and investment links; highlighting Ireland's interests in relation to U.S. immigration reform; supporting U.S. interest and engagement on key issues still to be fully addressed in Northern Ireland; and further deepening the vibrant cultural connections between the two countries.

Ambassador Anderson has undertaken a wide range of responsibilities in her various assignments. Some highlights of her multilateral work include chairing the WTO Trade Policy Review Body (1996) and the UN Human Rights Commission (1999), and heading the Irish team in Brussels during Ireland's EU Presidency in 2004, where she was awarded European Voice "Diplomat of the Year" in recognition of her service. During her New York assignment, she oversaw a review of the UN peace-building machinery and was tasked by the President of the General Assembly with facilitating preparations for the 2013 UN Special Event on the Millennium Development Goals. As Ambassador to the UN, her particular focus was on development, human rights, and gender equality issues. From her assignments in Brussels and Paris, she retains a keen interest in EU and French affairs.

Ambassador Anderson was awarded an Honorary Doctorate by the National University of Ireland in December 2011 (Doctor of Laws) and by Fordham University in May 2017 (Doctor of Humane Letters). She received a bachelor's in history and politics from University College, Dublin, and a diploma in legal studies from Kings Inns, Dublin.

John Bansemer is Director of the CyberAI Project and Senior Fellow at Georgetown's Center for Security and Emerging Technology (CSET). In addition to his work at CSET, he is an Adjunct Professor at Georgetown University's Walsh School of Foreign Service. Prior to joining CSET, Bansemer served in a variety of cyber, space, and intelligence positions within the U.S. Air Force before retiring

as a Lieutenant General. His last role was serving as Assistant Director for National Intelligence, Partner Engagement, within the Office of the Director of National Intelligence. Prior to that assignment, he served as Deputy Chief, Central Security Service, at the National Security Agency. He also held a variety of staff positions, including on the Department of the Air Force's Air Staff and the National Security Council. His joint experience includes serving as Director of Intelligence at European Command. John holds a master's in computer science from James Madison University and was a national defense fellow at Harvard University. He received his bachelor's in computer science and statistics from Roanoke College.

Barbara K. Bodine is Distinguished Professor in the Practice of Diplomacy and concurrent Director of the Institute for the Study of Diplomacy at Georgetown University. Prior to joining Georgetown University's School of Foreign Service, she taught and directed policy task forces and policy workshops on U.S. diplomacy in the Persian Gulf region, including Iraq and Yemen for seven years at Princeton University's School of Public and International Affairs, and served as Director of the School's Scholars in the Nation's Service Initiative, a fellowship program for students pursuing careers in federal service.

Ambassador Bodine's over 30 years in the U.S. Foreign Service were spent primarily on Arabian Peninsula and greater Persian Gulf issues, specifically U.S. bilateral and regional policy, strategic security issues, counterterrorism, and governance and reform. Her tour as Ambassador to the Republic of Yemen, 1997-2001, saw enhanced support for democratization and increased security and counterterrorism cooperation. Ambassador Bodine also served in Baghdad as Deputy Principal Officer during the Iran-Iraq War, Kuwait as Deputy Chief of Mission during the Iraqi invasion and occupation of 1990-1991, and again, seconded to the Department of Defense, in Iraq in 2003 as the senior State Department official and the first Coalition Coordinator for Reconstruction in Baghdad and the central governorates.

Ambassador Bodine is the recipient of a number of awards, including the Secretary's Award for Valor for her work in Occupied Kuwait. She is a former member of the Board of Directors of the American Academy of Diplomacy, co-chair of the International Forum on Diplomatic Training, an associate fellow of the Geneva Centre for Security Policy, and a member of the Council on Foreign Relations. A native of St. Louis, Mo., Ambassador Bodine is a Phi Beta Kappa and *magna cum laude* graduate of the University of California, Santa Barbara in political science and East Asian studies and earned her master's at the Fletcher School of Law and Diplomacy. A recipient of distinguished alumni awards from both UC Santa Barbara and the Fletcher School, she is a Regent Emerita of the University of California.

Anne Marie Cammisa is Director of the Master of Arts program in American Government and Teaching Professor in the Department of Government and the

McCourt School of Public Policy at Georgetown University. She is currently a research affiliate at the Radcliffe Institute for Advanced Study at Harvard, and previously held a visiting scholar appointment there from 1994 to 2004. She served as President of the New England Political Science Association, 2020-2021.

Dr. Cammisa's primary research interest is in the congressional legislative process. Her first book, *Intergovernmental Lobbying: State and Local Governments in the Federal Arena*, examined the role of state and local government interest groups in the passage of federal housing, welfare, and child care legislation. Her second book, *From Rhetoric to Reform: Welfare Policy in American Politics*, was named by *Choice Magazine* as an "Outstanding Academic Title." Dr. Cammisa co-authored her third book, *Checks and Balances: How a Parliamentary System Could Change American Politics*, with Paul Christopher Manuel. It examines the role of institutions in policy-making. Her most recent book, *The Path of American Public Policy: Comparative Perspectives*, also with Paul Christopher Manuel, revises and expands *Checks and Balances*. It includes a new chapter on the legislative battle over the Affordable Care Act of 2010.

A native Washingtonian, Dr. Cammisa has extensive D.C. experience. As a Senior Fellow at the Governmental Affairs Institute at Georgetown University in 2010, she directed seminars and programs on Capitol Hill. She was also a Research Associate for the Urban Institute and an American Political Science Association Congressional Fellow, working in the offices of Senator Herb Kohl and Congressman Steny Hoyer. While at Saint Anselm College, she developed the "Primary Education" program, which encouraged faculty and students from across the country to visit New Hampshire during the 2007-2008 presidential primary season. She worked with students, served on panels with faculty and news reporters, and offered commentary on the presidential primary for a variety of news outlets, including BBC World Service, Reuters, the *Boston Herald*, and WBZ-Boston. She has a bachelor's in history from the University of Virginia, and a master's in public policy and doctorate in American government from Georgetown University.

Matthew Carnes, S.J. is Vice Dean for Faculty and Graduate Affairs at the Walsh School of Foreign Service at Georgetown University. He is also Associate Professor in the Department of Government and the School of Foreign Service. His research examines the dynamics of labor and social welfare policy in developing and middle-income countries. A specialist on Latin America, he has conducted extensive field research in Argentina, Peru, Chile, and Bolivia, and has worked on development projects in Honduras, Mexico, Uruguay, Paraguay, and Ecuador. He is the author of *Continuity Despite Change: The Politics of Labor Regulation in Latin America* (Stanford University Press, 2014), and numerous journal articles.

A distinguished educator, Father Carnes has received three of Georgetown University's highest teaching awards, including Georgetown College's Edward B.

Bunn, S.J. Award (2017 and 2011), given by graduating seniors of the College; the Edmund A. Walsh School of Foreign Service Faculty of the Year Award (2013), given by the SFS Academic Council; and the university-wide Dorothy Brown Award for Outstanding Teaching Achievement (2011). In 2012, he was featured as one of the country's best professors in the Princeton Review's publication, *300 Best Professors*. He served as the Director of the Georgetown Center for Latin American Studies from 2016 to 2022. He has been a Visiting Fellow at the Kellogg Institute for International Studies at the University of Notre Dame (Spring 2009) and a National Fellow at the Hoover Institution at Stanford University (Academic Year 2011-2012). He has a bachelor's in international relations and security from Stanford University, a master's from Fordham University, a master's in theology from the Jesuit School of Theology at Berkeley, and a doctorate in political science from Stanford.

Mo Elleithee is the founding Executive Director of Georgetown University's Institute of Politics and Public Service, the first institute of its kind in the nation's capital. Before launching the institute in 2015, he spent two decades as one of the top communications strategists in the Democratic Party, most recently as Communications Director and Chief Spokesman of the Democratic National Committee. A veteran of four presidential campaigns, Mr. Elleithee was Senior Spokesman and Traveling Press Secretary on Hillary Clinton's 2008 campaign. He served as Senior Advisor and Strategist for Senator Tim Kaine's campaigns for governor and U.S. Senate, and has worked on numerous other statewide and local races in every region of the country. A frequent political commentator on television and radio, he was named a FOX News contributor in 2016. He was a founding partner of Hilltop Public Solutions, one of Washington's leading political consulting and public affairs firms. He has been recognized on *Washington Life Magazine's* "Power 100" list; as a "Top Influencer" by *Campaigns & Elections Magazine*; and featured on *Washingtonian Magazine's* "Guest List." Mr. Elleithee earned his bachelor's from Georgetown's School of Foreign Service and a master's in political management from The George Washington University.

Rebecca E. Farmer is a State Department Rusk Fellow at Georgetown's Institute for the Study of Diplomacy. A career member of the Foreign Service, she most recently served as Assistant Press Secretary and Director for Strategic Communications at the White House National Security Council, where she focused on the Middle East and Africa. Her previous assignments included Political Officer at the U.S. Embassies in Baghdad, Iraq, and Kyiv, Ukraine; Press and Political Officer at the Office of Iranian Affairs in Washington, D.C.; and Consular Officer at the U.S. Embassy in Amman, Jordan. Prior to joining the Foreign Service, Farmer worked at the U.S. Department of Defense's Africa Command, the U.S. Department of Justice's National Security Division, the U.S. Embassy in Cairo, and Harvard University's Ash Center for Democratic Governance and Innovation. She completed a bachelor's in international relations and French at Carleton College and a master's in foreign service at

Georgetown University, with a focus on Arab studies. She speaks Arabic, Farsi, Russian, and French.

Tressa Finerty is currently a Senior Fellow at the Institute for the Study of Diplomacy at Georgetown University. Prior to this, she served in the Office of the Secretary of State as Deputy Executive Secretary from April 2020 to March 2023. Previously, she was Counselor for Humanitarian Advocacy and Assistance at the U.S. Mission to the United Nations in Geneva. She has also served overseas in Kuala Lumpur, Baghdad, Yerevan, and Bangkok. Her previous domestic assignments include Political Minister-Counselor at the U.S. Mission to the United Nations in New York and Special Assistant to the Special Representative for North Korea Policy and Six-Party Talks. Prior to joining the Foreign Service, she was a strategy consultant. She was also a member of the New York University adjunct faculty in 2010-2011, teaching a course on international refugee frameworks. She holds a BA and an MBA from The George Washington University.

Robert Gallucci is Distinguished Professor in the Practice of Diplomacy at Georgetown University's Walsh School of Foreign Service. He previously served as U.S. Ambassador-at-Large and Special Envoy for the U.S. Department of State, focused on the non-proliferation of ballistic missiles and weapons of mass destruction. He served as the chief U.S. negotiator during the North Korean nuclear crisis of 1994, Assistant Secretary of State for Political-Military Affairs, and as Deputy Executive Chairman of the UN Special Commission following the first Gulf War. Upon leaving public service, Ambassador Gallucci served as Dean of the School of Foreign Service at Georgetown University for 13 years before he became president of the John D. and Catherine T. MacArthur Foundation. He has a BA from Stony Brook University and an MA and PhD from Brandeis University.

Joel Hellman became Dean of the Walsh School of Foreign Service at Georgetown University in July 2015. He previously spent 25 years as both a scholar and practitioner working on some of the most complex issues of governance, conflict, and the political economy of development. He served at the World Bank in many senior roles, including Chief Institutional Economist; Director of the Center for Conflict, Security and Development in Nairobi, Kenya, where he led the Bank's engagement with the most challenging fragile and conflict-affected states around the world; and as Coordinator of the Bank's response in Indonesia after the devastating Asian tsunami. He was the Senior Political Counselor at the European Bank for Reconstruction and Development in London, leading its political engagement and analysis on Russia, Central Asia, and Eastern Europe. As a scholar, Dr. Hellman was a political science professor focusing on the politics of economic reform at Harvard University and Columbia University. His numerous publications include *Governance Gone Local: Does Decentralization Improve Accountability?* with Jose Edgardo Campos (2005). Born and raised in Brooklyn, New York, he is a graduate of Williams College, where

he majored in area studies. He has a doctorate in political science from Columbia University and a master's from the University of Oxford in Russian and East European studies.

Emily Horne is a 2023 Fellow at the Georgetown Institute of Politics and Public Service and the founder and CEO of Allegro Public Affairs, a DC-based consultancy that provides strategic communications, issue management, and foreign policy counsel for a wide range of private sector and nonprofit clients. She served as the first Special Assistant to the President, Spokesperson and Senior Director for Press at the National Security Council (NSC) in the Biden administration, where she led White House and interagency communications strategies and media engagement on all foreign policy and national security issues. She helped develop and execute the Biden administration's strategy to declassify, share, and publicize intelligence in the run-up to Russia's 2022 invasion of Ukraine, denying Russia narrative control around the invasion and helping rally the world in support of Ukraine.

Horne joined the NSC from the Biden-Harris transition team, where she led communications for the successful confirmations of Secretary of State Antony Blinken and Secretary of Defense Lloyd Austin. She was previously Vice President of Communications at the Brookings Institution, where she oversaw the Brookings Press. Prior to that, Horne led global policy communications for Twitter, where she led communications efforts around Twitter's first-ever Congressional hearings in the fall of 2017. She spent nearly a decade as a career civil servant at the State Department, holding a variety of roles including Communications Director for the Obama administration's counter-ISIS efforts and Spokesperson for South and Central Asian Affairs. She has been an Adjunct Professor of Media and Foreign Policy at American University and is a frequent public speaker on media and politics, disinformation, social media and emerging technology, and national security issues. She is also currently a Senior Advisor with WestExec Advisors. She holds a bachelor's and a master's in history from The George Washington University.

Rebecca Katz is Professor and Director of the Center for Global Health Science and Security at Georgetown University, and holds joint appointments in the Medical Center and the Walsh School of Foreign Service. She teaches courses on global health diplomacy, global health security, and emerging infectious diseases in the Science, Technology and International Affairs, Security Studies, and Global Infectious Disease Programs. Prior to coming to Georgetown in 2016, she spent ten years at The George Washington University as faculty in the Milken Institute School of Public Health. Since 2007, much of her work has been on the domestic and global implementation of the International Health Regulations as well as the global governance of public health emergencies. She has authored over 100 peer-reviewed manuscripts, five books, and numerous op-eds, blogs, white papers, and book chapters. From 2004 to 2019, Dr. Katz was a consultant to the Department of State, working on issues related to the Biological Weapons

Convention, pandemic influenza, and disease surveillance. She returned to the Department of State in January 2021 as a senior advisor on the global COVID-19 response and global health security. In 2019, Dr. Katz co-convened the first international scientific conference on global health security, bringing together over 900 participants from around the world to form a community of practice. Dr. Katz received her undergraduate degree from Swarthmore College, an MPH from Yale University, and a PhD from Princeton University. She is a member of the Council on Foreign Relations.

Peter Krogh is retired and lives in Georgetown and on Nantucket Island (where he sometimes wins surfcasting fishing tournaments). For fifteen years, he served as Distinguished Professor of International Affairs at the Walsh School of Foreign Service at Georgetown University and, prior to that, Dean of the Walsh School for twenty-five years. He has been honored by the governments of Austria and Germany, by Georgetown University with an honorary degree and an endowed chair in his name, by the Fletcher School of Law and Diplomacy with its Outstanding Leadership Award, and, most recently, by the Jan Karski Educational Foundation with its Spirit of Jan Karski Award. The honors program of the Walsh School bears his name. While at Georgetown, Dr. Krogh moderated 225 PBS television programs on foreign affairs (one of which won an Emmy Award) that are now catalogued in the Dean Peter Krogh Digital Foreign Affairs Archives in the university's library. Dr. Krogh served on the board of the Carlisle Companies and on the boards of several mutual funds and multiple foreign affairs organizations.

Dr. Krogh has published numerous articles on international affairs and a trilogy entitled, "From the Dean's Chair: Reflections on World Affairs, American Foreign Policy and Diplomacy." A memoir of his Walsh School deanship has just been published under the title, *A Quarter Century Saga: The Resurgence of Georgetown's School of Foreign Service: 1970-1995*. Most recently he has published a book entitled, *The World's Westward March: Explorers, Warriors and Statesmen* based on a course he taught at Georgetown. Dr. Krogh is a graduate of Harvard University and of the Fletcher School of Law and Diplomacy, where he received his master's and doctoral degrees.

Charles Kupchan is Professor of International Affairs in the School of Foreign Service and Department of Government at Georgetown University, and Senior Fellow at the Council on Foreign Relations. From 2014 to 2017, Kupchan served as Special Assistant to the President and Senior Director for European Affairs on the National Security Council in the Obama White House. He was also Director for European Affairs on the NSC during the first Clinton administration. Before joining the Clinton NSC, he worked in the U.S. Department of State on the Policy Planning Staff. Previously, he was Assistant Professor of Politics at Princeton University.

Kupchan's most recent book is entitled, *Isolationism: A History of America's Efforts to Shield Itself from the World* (2020). He is also the author of *No One's World: The West, the Rising Rest, and the Coming Global Turn* (2012); *How Enemies Become Friends: The Sources of Stable Peace* (2010); *The End of the American Era: U.S. Foreign Policy and the Geopolitics of the Twenty-first Century* (2002); *Power in Transition: The Peaceful Change of International Order* (2001); *Civic Engagement in the Atlantic Community* (1999); *Atlantic Security: Contending Visions* (1998); *Nationalism and Nationalities in the New Europe* (1995); *The Vulnerability of Empire* (1994); *The Persian Gulf and the West* (1987); and numerous articles on international and strategic affairs.

Kupchan has served as a visiting scholar at Harvard University's Weatherhead Center for International Affairs, Columbia University's Saltzman Institute of War and Peace Studies, the International Institute for Strategic Studies in London, the *Centre d'Etude et de Recherches Internationales* in Paris, and the Institute for International Policy Studies in Tokyo. During 2006-2007, he was the Henry A. Kissinger Scholar at the Library of Congress and was a Fellow at the Woodrow Wilson International Center for Scholars. During 2013-2014, he was a Senior Fellow at the Transatlantic Academy. He received a BA from Harvard University and an MPhil and DPhil from Oxford University.

Rodney D. Ludema is Professor of Economics in the Walsh School of Foreign Service and the Department of Economics at Georgetown University. He is the Director of the Landegger Program in International Business Diplomacy and Chair of the Department of Economics. Professor Ludema specializes in the area of international trade. His research interests include the political economy of trade policy, international trade bargaining, preferential trade agreements, trade and the environment, GATT rules and dispute settlement, and economic sanctions. He served as Chief Economist of the U.S. Department of State from 2014 to 2016, and as Senior International Economist in the White House Council of Economic Advisers from 2012-13. At Georgetown, he teaches international trade in the undergraduate, MSFS and PhD programs. He received his bachelor's degree from Calvin College and his master's and doctoral degrees in economics from Columbia University.

Jeremy T. Mathis is Professor of Environmental Policy in the School of Foreign Service at Georgetown University and Vice President for Climate and Energy at Red Duke Strategies. From 2019 to 2021, he held the position of Director of the Board on Chemical Sciences and Technology at the National Academies of Sciences, Engineering, and Medicine (NASEM). Before that, Dr. Mathis served as a science policy advisor in the Office of U.S. Senator Lisa Murkowski (R-Alaska). From 2012 to 2017, Dr. Mathis worked in various programmatic and executive roles for the National Oceanic and Atmospheric Administration (NOAA), where he specialized in global climate change and resilience. From 2007 to 2012, he was Professor at the University of Alaska Fairbanks and founding Director of the first U.S. Ocean Acidification Research Center. Dr. Mathis has published more

than 80 peer-reviewed journal articles that have been cited more than 8,000 times. He has chaired numerous national and international working groups and committees, visiting more than 60 countries in a professional capacity. Dr. Mathis received his undergraduate degree in chemical engineering from McNeese State University and his doctorate in chemistry from the University of Miami in Florida.

Theresa Sabonis-Helf is the Inaugural Chair of the Science, Technology and International Affairs concentration in the MSFS program at Georgetown University's School of Foreign Service. Prior to joining Georgetown, she was a Professor of National Security Strategy at the National War College in Washington, DC. She has lived and worked in seven countries of the former USSR, assisted two nations with the development of their first National Security Strategies, and co-edited two volumes on Central Asia's political and economic transition. She has also published and lectured extensively on energy security, climate change policies, post-Soviet energy and environmental issues, regional water politics, regional trade and transit, and the politics of electricity. She is a frequent advisor to the U.S. Department of State and USAID and is also a member of the Council on Foreign Relations. She holds a master's in international relations from Princeton University and a doctorate in political science from Emory University.

James Seevers is Director of Studies and the Georgetown Leadership Seminar at the Institute for the Study of Diplomacy (ISD) at Georgetown's Walsh School of Foreign Service. He directs ISD's professional education programs, including the Georgetown Leadership Seminar (GLS), the Young Asian Diplomats program (with The Asia Foundation), and – for practitioners in Qatar and the Middle East – the Executive Master's in Diplomacy and International Affairs (EMDIA). He also runs ISD's programs for Georgetown's undergraduate and graduate students, including the undergraduate certificate in diplomatic studies, the international negotiation lab for Georgetown in Qatar, and the student fellows in diplomacy. He oversees the teaching of ISD's visiting practitioners from the State and Defense Departments and leads an ISD team-taught graduate seminar entitled, "Diplomatic and Military Statecraft."

Prior to joining the Institute in 2005, Seevers was a State Department career Foreign Service Officer, gaining wide-ranging experience through his work on South Asia, Europe, Southeast Asia, Latin America, and Capitol Hill. He served as a political officer in Indonesia during its 1996-99 democratic transition, participated in U.N.-led efforts to reunify Cyprus during 2001-03, and worked from 2003-05 on enhancing the U.S.-India strategic partnership. He also has extensive Hill experience in the Senate and Congressional Research Service. Seevers is a graduate of Tufts University with a bachelor's in international relations and a master's in law and diplomacy at the Fletcher School.

Dennis Wilder is a Senior Fellow with the Initiative for U.S.-China Dialogue on Global Issues at Georgetown University, where he also serves as Assistant Professor of the Practice in Asian Studies at the Walsh School of Foreign Service. Wilder joined the Initiative in April 2016 after three decades as a leading China expert within the U.S. intelligence and diplomatic communities. He served as the National Security Council's Director for China from 2004-2005, then as NSC Special Assistant to the President and Director for East Asian Affairs from 2005-2009. In these roles, he organized a series of presidential trips to Asia, including to the 2008 Beijing Olympics. From 2009 to 2015, Wilder was Senior Editor of the President's Daily Brief, the worldwide intelligence update produced under auspices of the Director of National Intelligence. Before joining the Initiative, he served in 2015-2016 as the CIA's Deputy Assistant Director for East Asia and the Pacific. Wilder earned a bachelor's from Kalamazoo College and a master's in foreign service from Georgetown University.

Joseph Yackley is a career Foreign Service Officer and currently a State Department Rusk Fellow at the Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University. He most recently served as an Iraq Analyst in the Department of State's Bureau of Intelligence and Research. His overseas assignments include coverage of Iranian affairs in Istanbul, consular affairs in Ankara, and human rights in Tunis. Prior to joining the Foreign Service, Yackley was based in Europe and the Middle East as a journalist, consultant, and academic. He has held fellowships from the Robert Bosch Foundation, the International Center for Journalists, and the Fulbright Commission. Yackley earned a PhD in Near Eastern languages and civilizations from the University of Chicago and is a co-author of a book on international political economy, *Risk Rules: How Local Politics Threaten the Global Economy* (Agate, 2011). He holds an MA in public policy studies and an MA in Middle Eastern studies, both from the University of Chicago, as well as a BA in philosophy from Northwestern University.

Casimir A. Yost is a Senior Fellow at the Institute for the Study of Diplomacy, Walsh School of Foreign Service, Georgetown University. His recent courses include "Forecasting Global Trends: Implications for Grand Strategy," "War and Presidential Decision Making," and "U.S. and China: Decisions on War and Peace." Yost was an adjunct at the RAND Corporation from 2015-2017, where he wrote on strategic surprise. In 2018, the Institute for the Study of Diplomacy produced his monograph, *Grand Strategy and Strategic Surprise*. From 2009 to 2013, Yost served on the National Intelligence Council (NIC), where he directed the Strategic Futures Group and its predecessor, the Long Range Analysis Unit. He was responsible for leading a team of senior intelligence analysts in conducting integrated assessments of the strategic environment to identify emerging risks and opportunities for the United States. In 2013, he was awarded the National Intelligence Superior Service Medal.

From 1994 to 2009, Yost was at Georgetown University, first as Director of the Institute for the Study of Diplomacy and Marshall B. Coyne Professor in the Practice of Diplomacy and then, for the 2008-2009 academic year, as chair of the International Relations and Security concentration in the MSFS program. He taught courses on U.S. foreign policy and co-chaired ISD's Schlesinger Working Group on Strategic Surprise. He also directed, from 2001-2008, an annual leadership development program sponsored by the Director of Central Intelligence and, after 2005, the Director of National Intelligence. His previous positions include President of the World Affairs Council of Northern California, Executive Director of the Asia Foundation's Center for Asian Pacific Affairs, Foreign Policy Advisor to Senator Charles McC. Mathias, Jr. (R-MD), Staff Director for the Subcommittee on International Economic Policy of the Senate Foreign Relations Committee, and with the First National City Bank (Citibank) posted overseas. He is a graduate of Hamilton College and has a master's in foreign service from Georgetown University. He is a member of the Council on Foreign Relations and serves on the Board of Directors of the American Ditchley Foundation and the Advisory Council of the Eurasia Foundation.

Georgetown Leadership Seminar 2023 – Participant Bios

Faisal M. Al-Hababi – Qatar

Dr. Faisal M. Al-Hababi is the Associate Dean for Research & Graduate Studies and an Assistant Professor of Public Law at Qatar University College of Law. Dr. Al-Hababi is a member of the National Committee for International Humanitarian Law at the State of Qatar. He is the lead principal investigator of a research grant titled “A GCC Framework for Migrant Workers’ Rights” at Qatar University. He primarily teaches public international law courses and also contributed to supervising graduate students’ theses at QU Law. Dr. Al-Hababi has published scholarly articles in different peer-reviewed journals and co-authored peer-reviewed books, most recently co-authoring *The Basics of International Law* published by Qatar University Press. Dr. Al-Hababi holds an SJD degree in international tax treaties from the University of Florida and an LLM in international law and justice from Fordham University School of Law.

Wafa Awni Al-Khadra – Jordan

Dr. Wafa Awni Al-Khadra is an Associate Professor at the American University at Madaba, Jordan (AUM), where she serves as an expert on feminism, gender studies, and contemporary cultural studies. She has held positions as the Dean of the Faculty of Languages and Communication at AUM and the Faculty of Arts and Letters at Al-Ahliyya Amman University. Dr. Al-Khadra's expertise has been sought by international organizations like the UN, UNIFEM, ESCWA, USAID, and EU, where she served as a consultant and advisor. Her contributions extend beyond academia, as she actively engages in women's issues and promotes the institutionalization of women’s studies in Jordan. Dr. Al-Khadra holds a PhD in comparative literature from the University of Jordan and a bachelor’s degree in English language and literature from Yarmouk University.

Sultan Al-Khulaifi – Qatar

Sultan Al-Khulaifi is an International Relations Specialist in the Department of Policy and Planning at Qatar’s Ministry of Foreign Affairs. An expert in foreign policy analysis and conflict mediation, Al-Khulaifi regularly provides policy briefings to the Office of the Minister of Foreign Affairs. During his time at the Ministry, he has also worked as a consultant to the Office of the National Security Advisor of His Highness the Emir of Qatar, where he organized foreign trips for

the National Security Advisor and supported efforts to conclude the Doha Agreement between at Taliban and the U.S. government. Al-Khulaifi is working toward a PhD in politics from the University of Glasgow and holds an MA in international relations from the University of Essex, as well as a BA in international relations from the University of California, San Diego.

Yende Anderson – Liberia

Yende Anderson is a Program Officer at the GHR Foundation, a Minnesota faith-based organization that works with partners to fund locally-oriented global development projects. A lawyer by training, Anderson supports the foundation's global initiatives through grantmaking and by building partnerships with organizations working on shared issues ranging from childcare to Alzheimer's research. Anderson worked from 2016-2023 as an IMG Program Administrator at the Minnesota Department of Health, where she developed systems to integrate immigrant international medical graduates into the state's healthcare delivery system. She also co-founded and served as the Executive Director of the New American Alliance for Development from 2002-2015, where she implemented programs like the Immigration Legal Assistance Program and oversaw the organization's finances, fundraising, and communications. Anderson holds a law degree and a BA in economics and political science from the University of Minnesota, as well as a healthcare MBA from the University of St. Thomas.

Anette Baum – Germany

Anette Baum is the Senior PR Manager at Amundi Deutschland GmbH (AMD), a German investment management company that provides financial insights and services to clients worldwide. Since 2017, Baum has overseen the company's media communications activities with industry publications and daily newspapers, coordinated interviews and op-eds, and managed the firm's messaging around topics related to ESG investing. She is also a member of the communications committee of the BVI, an association of the German Fund Industry, and the Social Democratic Party's Wirtschaftsforum. Prior to AMD, Baum served as a Public Affairs Officer at Citigroup Germany's Global Markets division from 2009 to 2019 and Vice President of Internal Communications at the Consumer Banking division of Citigroup Europe, Middle East, and Africa. Baum holds an MBA in communications and leadership from Quadriga University of Applied Science in Berlin and an MA in communication science from the University of Essen.

Víctor Andrés Belaunde Gutiérrez – Peru

Victor Andrés Belaunde Gutiérrez is a Senior Partner at the Lima-based law firm Belaunde, Carrillo & De Los Rios. A specialist in regulation, socio-environmental affairs, and institutional relations, he represents private business associations, foreign investors, and foreign companies. Belaunde also has also served as an honorary consul of Slovakia in Peru, an independent consultant for PNC Bank North America, and manager of institutional relations and communications for Doe Run Perú. He frequently appears as a columnist in Peruvian media and is a professor at the faculty of law at the University of San Ignacio de Loyola. Belaunde holds an LLM in intellectual property from The George Washington University Law School and a bachelor's in law from the Universidad de Lima.

Arantxa Calvera – Spain

Arantxa Calvera is the Director of the Consortium Turisme de Barcelona, the city's tourism agency, where she works to position Barcelona as a premier global tourist and business destination. From 2019 to 2022, Calvera was the Head of Cabinet of the Vice Mayor of Barcelona, where she was responsible for facilitating dialogue between economic and social actors while cultivating a shared vision for public-private collaborations. From 2015 to 2019, Calvera worked at the European Parliament as the Head of Cabinet of Member of the European Parliament Javi López. In that position, she also worked as an advisor of the Foreign Affairs Committee, focusing on Latin America, the Middle East, and EU enlargement policy. Calvera holds a law degree from the Universitat de Lleida, a master's in territorial studies and urban planning from the Universitat Politècnica de Catalunya, and a master's in public management leadership from the Universitat Autònoma de Barcelona.

Oliver Carmichael – United Kingdom

Oliver Carmichael is a Product Manager at Adarga, a London-based artificial intelligence company that delivers cutting-edge software for customers in the defense and national security industry. Carmichael works with a team of data scientists, software engineers and designers to build product features using generative AI capabilities. Prior to joining Adarga, he spent over eight years in the British Army, initially as an infantry officer in the Scots Guards, followed by four years as an Information Warfare specialist. Carmichael was awarded an MBE in Her Majesty's 2022 New Years' Honours List, on account of delivering pioneering initiatives in information operations, counter-disinformation and cyber. He holds a first-class honours degree in history from King's College London and a master's with distinction in global diplomacy from SOAS.

Chanveasna Chin – Cambodia

Chanveasna Chin is the Development Manager of First Step Cambodia, an organization that aims to ensure all Cambodian children are protected from sexual abuse. A highly experienced NGO leader, he is involved in the organization's fundraising, donor relations, and communications/advocacy initiatives. Chin previously worked as the operations manager for VVOB in Cambodia, where he managed finances, HR, procurement, IT, and administration. Chin has also served as Executive Director of two NGOs – End Child Prostitution, Abuse and Trafficking in Cambodia from 2004-2013 and NGO Education Partnership from 2013-2018. In these roles, he provided strategic leadership, oversaw operations and programs, led advocacy campaigns, built partnerships, and secured donor funding. Additionally, Chin served as the Country Manager for Asian Landmine Solutions. He holds a bachelor's in business administration from Paññāsāstra University of Cambodia.

Chun Yean Choong – The Vatican

Monsignor Chun Yean Choong is a diplomat for the Holy See who serves as an official in the Section for Relations with States and International Organisations. An ordained priest, Msgr. Choong's career as a diplomat began in 2015 when he was appointed as an Attaché at the Apostolic Nunciature in Sri Lanka. He was then promoted to Second Secretary in Sri Lanka in 2016. In 2018, Choong became the Second Secretary at the nunciature in the Dominican Republic followed by Germany in 2020. In 2021, he rose to become the First Secretary in Germany. Choong also worked as an Assistant Parish Priest of the Parish of Our Lady of Perpetual Help in Łódź, Poland. He holds a doctorate and licentiate in canon law from Pontificia Università Lateranense in Rome, a master's in theology from University of Cardinal Stefan Wyszyński in Warsaw, and a BA in business studies from De Montfort University.

Maria Paula Duque – Colombia

Maria Paula Duque is the Sustainability Lead at Microsoft Latin America. She brings to her current role over 20 years of executive experience leading strategy, communications, and customer experience in the technology and telecommunications sectors. Duque previously served as Senior Vice President of Strategic Relations and Chief of Customer Experience at Avianca Holdings SA from 2016 to 2021, where she worked to improve guest experiences while navigating challenges such as the pandemic and debt negotiations. She also has a decade of experience in public-private engagement working for Microsoft Colombia and Colombia's Ministry of Communications. Duque holds a master's

in communications management from Strathclyde University, an MBA from the Institute for Management in Bogota, and a law degree from Universidad de los Andes.

Anthony Ekpo – The Vatican and Australia

Monsignor Anthony Ekpo is the Undersecretary of the Dicastery for Integral Human Development for the Holy See's Section for General Affairs of the Secretariat of State. An ordained priest, he was appointed Undersecretary in April 2023, and he was also appointed as the Chaplain of His Holiness Pope Francis in March 2023. Msgr. Ekpo serves as an adjunct professor at Australian Catholic University and teaches canon law at Pontifical Gregorian University. He has published numerous books and articles in the fields of theology and canon law. After his ordination in 2011, he served as the Associate Pastor at Surfers Paradise Parish, Gold Coast, Brisbane, Australia. From 2012 to 2015, he was the Pastoral Assistant to the Archbishop of Brisbane and Associate Pastor at the Cathedral of Saint Stephen, Brisbane. Msgr. Ekpo holds doctorates in systematic theology from Australian Catholic University and in canon law from Pontifical Gregorian University.

Temitayo Etomi – Nigeria

Temitayo Etomi is the CEO of Redwire Group, a marketing firm she founded in 2015 with over 100 employees and \$32 million in group revenues. As Founder and CEO, she has overseen projects with clients ranging from Microsoft to Coca-Cola and the Central Bank of Nigeria. Etomi previously served as General Manager of Operations at the Lagos State Signage and Advertisement Agency, where she helped revamp the agency's operations. A lawyer and community leader, she also created the Young Business Leaders of Nigeria in 2014, which has invested \$6 million in small and micro enterprises throughout the country since 2016 and supports a network of more than 60,000 young Nigerians. Etomi holds an MA in communications from Johns Hopkins University, an MBA from St. John's University, and a bachelor of laws from The Nigerian Law School in Lagos.

Mark Furtwängler – Germany

Mark Furtwängler is the CEO of Bühler Motor, a globally oriented manufacturer of electrical pumps and motors. As CEO since 2020, he has overseen over 1,200 employees across 11 countries and manages the company's sales of over \$300

million per year, as of 2022. Furtwängler first began his career at Bühler Motor in 2014, when he joined the company as Vice President of Program Management. He then rose to President and General Manager of the company's North America arm before becoming co-CEO in 2019. Prior to Bühler Motor, Furtwängler worked at BMW, where he held various roles from 2006 to 2014 including Group Leader of Product Development. He also serves on the advisory boards of the Rampf-Group and the German Association of the Automotive Industry. Furtwängler holds a graduate degree in business engineering from the Technical University of Darmstadt.

Luca Ibelli – Italy

Luca Ibelli is Government Relations Senior Manager at Procter & Gamble. From his post in the EU Brussels office, Ibelli has worked since 2020 in concert with European and national policymakers to develop the company's advocacy strategies on appliance eco-design, batteries, packaging, sustainable sourcing, human rights, and the environment. He also leads communications to businesses on EU Green Deal topics and various national sustainability policies. Ibelli has also been the Vice-Chair of the Environmental Committee at the American Chamber of Commerce to the European Union since 2023. He previously served as Regulatory Affairs Manager for the Alliance for Beverage Cartons and the Environment from 2019 to 2020, as well as Public Affairs Manager at the European Chemical Industry Council. Ibelli holds a master's and bachelor's in international relations and affairs from the Università di Bologna.

Sebastian Kęciak – Poland

Sebastian Kęciak serves as the Republic of Poland's Ambassador to Hungary. As Ambassador, Kęciak has worked to strengthen the close cultural and economic ties between the two countries since his appointment in April 2022. He has engaged in numerous projects during his tenure, including an initiative to promote the heroism of Poles during the Holocaust on the 80th anniversary of Witold Pilecki's escape from Auschwitz. Prior to his ambassadorship, Kęciak served in the Chancellery of the Prime Minister as the Director of the Department of the Coordination of International Projects. There, he oversaw significant cultural programs such as the return of King Sigismund II Augustus's armor from Hungary and the return of 19th-century independence activist Maurycy Mochnacki's remains from France. Kęciak holds an MA in international relations from Jagiellonian University.

Michal Kolanko – Poland

Michal Kolanko is the Chief Political Reporter for *Rzeczpospolita*, a leading Polish daily newspaper, where he covers political campaigns, reports on significant events, and interviews newsmakers. Kolanko's areas of journalistic expertise encompass political campaigns, internal party dynamics, and the influence of technology in the realm of politics. He also hosts a political radio show on Radio RDC, where he sits down and talks with key politicians. Kolanko also recently authored his first book, *Gamechanger: Behind the Curtain of Polish Politics*, which delves into the inner workings of the country's politics and explains complexities in the system. Prior to *Rzeczpospolita*, Kolanko was a journalist at *300Polityka*, a political news outlet that he co-founded, as well as for *Gazeta.pl* and *wPolityce.pl*. Kolanko holds a master's in theory and philosophy in law from Jagiellonian University.

Aliza Lakhani – Canada

Aliza Lakhani serves as CEO and Dean of Northeastern University's international campus located in Toronto. Since starting at Northeastern—Toronto in 2018, Lakhani has helped transform the campus into the university system's largest outside of Boston with more than 1,400 students and 80 faculty. Prior to Northeastern, Aliza was head of business development and international at the DMZ, now the #1 ranked university tech incubator in the world. Under her direction, the DMZ tripled annual revenue through corporate partnerships with Fortune 500 companies and expanded into global markets. Aliza has also worked in revenue-generating, strategic, and advisory roles at RBC Capital Markets, JPMorgan Chase, and Bank of Montreal in Toronto and New York. Aliza holds a bachelor's in mathematics with distinction from the University of Waterloo and an MBA from New York University Stern School of Business.

Jean Le Grix de la Salle – France

Jean Le Grix de la Salle is Director General for France and an Associate Director at Project Associates, a global strategic advisory firm. Since joining Project Associates in 2017, he has worked on various endeavors including designing international media strategies and cultivating networks for journalists, diplomats, politicians, and business leaders. Le Grix de la Salle also helped develop the firm's French subsidiary. Le Grix de la Salle has also worked as a Press Officer at the Crime Desk at the UK Home Office, where he handled media coverage of major government policy announcements, briefed the Home Secretary and Ministers, and drafted press releases. He holds an MSc in

anthropology from the London School of Economics as well as a master's in public affairs and a bachelor's in social sciences from Sciences Po.

Liisa Lehmus – Finland

Liisa Lehmus is the Team Leader of Correspondents at YLE News, Finland's leading public broadcasting news source, since 2017. She was a producer at YLE from 2014 to 2017 and has also held a number of diplomatic and overseas journalistic roles at YLE, including Senior Diplomatic Correspondent from 2010 to 2014, Moscow Bureau Chief from 2008 to 2010, and as a foreign news reporter from 1999 to 2008. She holds a master's in international relations from the University of Tampere and studied management of organizations at the University of Aalto in Helsinki.

Clarita Maia – Brazil

Dr. Clarita Maia is a legislative consultant with the Brazilian Federal Senate focused since 2017 on economic and regulatory, and business and consumer law and before that, from 2003-2015, on international relations and national defense. Maia is also a Counselor of the Brazilian Bar Association, Federal District Section and President of the International Relations Committee of the Brazilian Bar Association, Federal District Section. Additionally, she is a professor at the Brazilian Institute of Education, Development and Research in Brasilia. She also served as Secretary of the National Coordination of Brazil-China Relations of the Federal Council of the Brazilian Bar Association from 2019 to 2022 and Deputy Secretary of CEBRAONU from 2019 to 2022. She holds a PhD in International Law from the University of São Paulo, certificates in LL.M. law and technology & business law from UC Berkeley, and a master's in the history of international relations from the University of Brasilia.

Miguel A. Mendoza – United States

Miguel A. Mendoza is the Founder and Chief Executive Officer of Power Infrastructure. Mendoza has over 20 years of experience in the energy and infrastructure industries including oil and gas, power generation, distribution, and renewables with a special focus on emerging markets. Mr. Mendoza is a member of the Georgetown University Latin American Board, a member of the Board of Junior Achievement in Argentina, and a member of the Acquisition Committee of the Museo de Arte Latinoamericano (Malba) in Buenos Aires. Mr. Mendoza holds an MBA from The Columbia Business School in New York and a

master's in finance from the London Business School. He also holds a JD from the Law Center at the University of Houston in Texas, an LLM from Tulane Law School in New Orleans, and a law degree from the Andrés Bello Catholic University in Caracas, Venezuela.

Susan Mpanga Mukasa – Uganda

Dr. Susan Mpanga Mukasa serves as the Vice President of Global Operations for Africa at Population Services International (PSI), a global nonprofit that focuses on improving health in developing countries. Dr. Mukasa has over 20 years of experience overseeing the implementation of social marketing and social franchising programs covering family planning, sexual and reproductive health, HIV and TB prevention and care, malaria, and child survival. She previously worked for and helped launch PSI's local affiliate in Uganda, the Programme for Accessible Health, Communication and Education. Dr. Mukasa also has experience implementing consumer-powered programs with support from governments and major donors including USAID, the Bill & Melinda Gates Foundation, and the World Health Organization. Dr. Mukasa holds a bachelor's in medicine and surgery from Makerere University Medical School and a master's in public health from the London School of Hygiene and Tropical Medicine.

Delvin Mukhwana – Kenya

Sister Delvin Mukhwana serves as a Project Manager at Catholic Care for Children Kenya – Association of Sisterhoods of Kenya (AOSK), Nairobi, where she coordinates projects oriented toward the organization's goal of holistic family and community-based care. Serving in her role since 2018, Sr. Mukhwana also coordinates staff, directs and manages budgets, and coordinates 145 charitable care institutions in Nairobi's 25 Catholic dioceses. She has also served on the congregational leadership of the Daughters of the Heart of Mary since 2019. Sr. Mukhwana previously served as a Program Officer for Gender and Equity at the AOSK Justice and Peace Commission from 2012-2014, where she organized trainings for women peacemakers in peace-building and conflict resolution. She holds an MA in project planning and management and a BA in development studies from the Catholic University of Eastern Africa in Nairobi.

Apostolos Papadopoulos – Greece

Apostolos Papadopoulos is Chief Technology Officer and Senior Advisor to Minister of Education Kyriakos Pierrakakis. From 2019 to 2023, he held the

same position under Minister Pierrakakis in the Ministry of Digital Governance, where he co-led the digital transformation strategy and delivery through systems architecture, design, and development of citizen-centric digital platforms. Previously, he invested in biotech startups at Velocity Partners, a leading Greek venture capital firm. Prior to that, Papadopoulos conducted computational biology and epigenomics research at the Massachusetts Institute of Technology, Harvard Medical School, and the Broad Institute. Earlier in his career, he founded and worked for technology startups in the US and Europe. He has a keen interest in the intersection of technology, foreign and public policy, finance, and maritime shipping. Papadopoulos studied computer science at the University of Vienna, where his thesis was jointly supervised by MIT.

Willy Sakareza – Indonesia

Willy Sakareza is the Head of Financial Service Business and Market Development at Traveloka Group, an Indonesia-based tech company focusing on online travel services in Southeast Asia. In his role, Sakareza leads initiatives to reduce transaction costs and lead the company's payment processing business partnership. He also serves as Managing Director of PT Traveloka Indonesia, where he focuses on regulatory engagement with the country's central bank. Additionally, Sakareza is a Digital Coordinator and Expert for University and Private Sector Partnership Ecosystems at the Indonesia Ministry of Education, Culture, Research, and Technology's Directorate General for Higher Education Research, and Technology. He holds an MS in information and communications technology (ICT) in business from the Universiteit Leiden, a bachelor's in engineering from the Bandung Institute of Technology, and is currently pursuing a doctoral degree in leadership and policy innovation at the University of Gadjah Mada.

Shabnam Salehi – Afghanistan

Shabnam Salehi, a visiting lecturer and researcher at the University of Ottawa, is a scholar and a prominent women's rights activist from Afghanistan. She started her academic journey in 2012 when she became an assistant professor at Kabul University. Since then, she has lectured on public policy with concentrations in human rights, gender equality, and women's empowerment. Salehi served as a Commissioner and Head of the Women's Rights Promotion and Protection Unit (WPU) in the Afghanistan Independent Human Rights Commission (AIHRC) from 2019 until 2021. Under her leadership, WPU designed and implemented interventions that contributed to the protection and promotion of women's rights. In her role, she advocated for women's participation in private

and public institutions and helped strengthen women's decision-making training. She holds a master's in public policy and a bachelor's in law and political science from Kabul University.

Carla Sánchez Armas – Mexico

Carla Sánchez Armas is the Managing Director of Latin America for the Motion Picture Association. Based in Mexico City, she leads and executes the Association's policy development and advocacy on the industry's core priorities. Sánchez previously served in the office of the Presidency of Mexico, where she most was the Country Brand and International Media Coordinator. She also served as the General Director of International Media, rising from the Deputy General Director role during which she founded the International Media Monitoring Center and liaised between federal government agencies and the international media corps. Her additional roles in the Mexican government include running communications for the Ministry of Foreign Affairs, where she designed and implemented the communications strategy for Mexico's G20 Summit. Sánchez holds an MPA from Harvard University and a BA in international relations from Iberoamericana University in Mexico City.

Diana Sang – Kenya

Diana Sang is the Regional Director for Africa at the Digital Impact Alliance (DIAL) at the United Nations Foundation. Bringing a decade of expertise in driving digital initiatives across public and private sectors, she is a seasoned strategist in country and regional program design and government engagement. Sang previously served as a Marketing Engagement Lead at DIAL, and prior to that worked at GSMA from 2013-2017 and Airtel Africa from 2011 to 2013. During her tenure with Airtel Africa, Sang led the company's initial efforts to create mobile products designed for women, developing innovative mobile services that were tailored to their needs and circumstances across 17 countries on the continent, particularly around health and mobile financial services. She holds an MBA from the United States International University Africa and a bachelor's in business management from Moi University.

Joris van Esch – The Netherlands

Dr. Joris van Esch is a Colonel in the Royal Netherlands Army who currently serves as the Cabinet Chief to the Netherlands Chief of Defense. Van Esch has worked in both staff and command roles on different levels in his 25-year military

career, including commanding a Civil-Military Interaction battalion and serving as deputy Chief of Staff for communication and engagement in the German/Netherlands Corps in Münster, Germany. He was also seconded as a strategic analyst to The Hague Center for Strategic Studies. Van Esch was deployed to Iraq as a civil-military cooperation officer in 2004 and to Afghanistan as the military advisor to NATO's senior civil representative in 2018. He is a graduate of the Dutch military academy and of both the Command & General Staff College and the School of Advanced Military Studies at Fort Leavenworth, Kansas. Van Esch also earned a PhD in political history from the University of Amsterdam.

Ann Veraverbeke – Belgium

Ann Veraverbeke is Vice President of Strategy & Growth at TotalEnergies Refining & Chemicals. Since 2022, she has managed a wide range of teams including strategic and economic studies, mergers and acquisitions, business intelligence, advocacy, and policy. Veraverbeke has held numerous positions since beginning her career at TotalEnergies in 1999. She was previously Director Secretary General at the TotalEnergies' Antwerp subsidiary from 2016-2022, where she oversaw a number of departments including finance, human resources, and communications, as well as Manager of Refinery Operation and Supply at Zeeland Refinery. Veraverbeke has also served as a member of the board of Hutchinson, a French manufacturer of elastomers, since 2023. She holds a master's in management and business economics from IAE Paris and a degree in civil engineering from KU Leuven.

May Zanni – Greece

May Zanni is the president and co-founder of Women Act, a nonprofit and nonpartisan organization empowering women in leadership positions in the public sphere of Greece. Zanni is also a special advisor at the Secretariat of the Prime Minister of the Hellenic Republic. From 2016 to 2019, she was the Deputy Secretary of Strategic Planning & Communications for the governing New Democracy party and was previously Deputy International Secretary from 2011 to 2016. Zanni also has had work experience at the UK House of Commons, the Institute for Democracy Konstantinos Karamanlis, the European Parliament, and UNESCO. She holds a BA in history and politics from Queen Mary College, University of London, an MSc in European politics from Birkbeck College, University of London, and an MSc in politics of empire and post-imperialism from the London School of Economics.